## A Team Tasmania approach is the way to go.

Our Government is embarking on landmark reforms to ensure that Governmentowned businesses act in the best interests of Tasmanians.

We're seeking feedback from Tasmanians on these significant reforms via a consultation process, to tap into the input and expertise of Tasmanians.

As such, we have released a discussion paper on the proposed reforms for public comment by 13 December.

While we undertake this consultation process, we have taken the initiative and acted quickly since the announcement was first made on 3 November.

I have hosted a Roundtable with 24 business and industry leaders to gain feedback on our reforms and the way forward. We have agreed to establish a reference group and work positively together.

Likewise, the Premier and I have hosted a meeting with the Chairs and CEOs of all Tasmania's government owned businesses to map the way forward. All have agreed to provide input to the proposed reforms and the way ahead. That is very encouraging and appreciated.

Our reforms will deliver a suite of legislative and other initiatives to address the shortcomings of our 30 year old government business enterprise framework and with a fresh start, chart our course for the next 30 years.

These reforms support economic development, improve the customer experience, improve efficiency across administration and operations and ensure our Government businesses are fit-for-purpose and sustainable for the long term.

Importantly, it will keep them accountable to the people they serve - Tasmanians.

One key change on the table is the potential merger of TasRail, TasPorts and TT-Line.

This possible merger would bring together Tasmania's key transport and logistics assets under a single operational framework and will be subject to a detailed restructuring analysis to assess the proposal and ensure a smooth transition.

This will ensure a more integrated, cost-effective, and responsive system for the people of Tasmania but will of course also consider the regulatory competition and legal issues.

Importantly, this is not just about fixing current issues – it's about building a system that is robust, future-proof, and capable of supporting Tasmania's growing economy for Tasmanians.

As noted the proposed merger is one part of a wider plan to fix Government-owned businesses with a raft of governance reforms also being proposed.

These proposed changes will reform how the boards operate to ensure the best interests of Tasmanians are being prioritised.

We will ensure up to date performance reviews and assurance processes for large projects.

And to increase accountability we will change the legislation to require that the two Shareholding Ministers' roles cannot be undertaken by the same person.

These proposed reforms are all aimed towards putting the Tasmanian people at the top of all organisational charts.

We want Tasmania to thrive under our 2030 Strong Plan for Tasmania's Future and we are taking every opportunity possible to continue this important work.

We are better together and by ensuring a Team Tasmania approach to doing business we can deliver better outcomes for all Tasmanians.